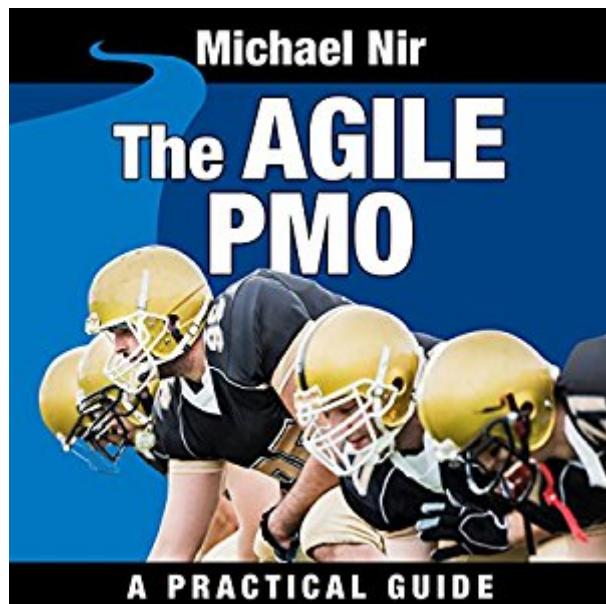


The book was found

Best Business: The Agile PMO - Leading The Effective, Value Driven, Project Mana, Business Agile Leadership, Volume 1



Synopsis

The revealed secrets of the shocking truths about global PMO colossal failures and how to work around them. Uncovered truths: How to avoid a tactical PMO - in which MBA graduates fill the role of secretaries - I know you are asking now - how can it be possible that companies pay 100K \$ salaries for administrative work, aren't you? - Read the book and know the answer. What are the signs of a process obsessed PMO - in which the project managers are cringing under the whip of the PMO and how to set them free! Limited Vision - When the PMO is in love with the lavish tools - and promotes death by SharePoint - what do you do? The Ultimate Program Life Cycle Inflicting PMO - do you know how to recognize it and provide real value? Exclusive and Genuine Concepts - What is your value from Best business: The Agile PMO Alignment with Business ensuring Value over process. Launching a PMO that is Lean and Mean Presented in an easy to follow case study! Best practice approach for integrating Agile approaches with traditional overarching linear approaches. Best business: The Agile PMO provides answers now to all these challenging questions. You will learn to recognize and avoid the PMO traps. Research has proven that most PMOs will be disbanded and flushed away in two years after rollout - make sure yours doesn't.

Book Information

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Customer Reviews

This book leads with a single central principle - that a PMO's sole reason for existence is the creation of value for the organisation, and that the single most effective way it can do that is by managing the allocation of resources to projects. Of course, tools, methodology and processes are

all good things to have, but identifying how to deploy resources for the best return on that investment is where a PMO really comes into its own. I initially found such a forceful statement a little hard to swallow, but the book shows (using example scenarios drawn from the author's consulting experience) several ways how the PMO can fail if it chooses to focus its efforts in other directions. If a PMO fails to establish the necessary authority and credibility with the Project Manager (PM) community at a sufficiently early stage, it becomes relegated to performing only supportive, administrative work. This is so time-consuming that there is no time to develop more useful services, value delivery is limited and the PMO will be cut as soon as funding decreases. If a PMO focuses on methodology, the PMs may superficially complete templates and processes just to keep the PMO quiet, but the completed templates and processes may bear little relation to reality. Unless the methodology is focused tightly on improving project delivery, this type of PMO merely increases administrative burden on PMs without enhancing value. Again, the PMO will be cut as soon as funding decreases. PMOs that function mainly as a home for PMs do little to create value (other than managing the PMs as resources). Despite this it can persist for a long time as business value is not even considered, and the PMO duties are usually carried out by fairly junior (cheap) people.

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